# FINANCIAL INDICATOR REVIEW

(Based on 2023 Financial Information Return)

### St-Charles M

Date Prepared: 27-Mar-25

MSO Office: Northeast

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Tier ST

2023 Households: 997
2023 Population 1,120
2024 MFCI Index 7.4

Median Household Income: 57,280

Taxable Residential Assessment as a
% of Total Taxable Assessment: 89.4%

Own Purpose Taxation: 2,697,516

# SUSTAINABILITY INDICATORS

Total Taxes Levied	Indicator	Ranges		Actuals	North - Population >1000 <= 2500		Level of Risk
Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied    Control Taxes Levied   Control Total Taxes Levied   Control Total Taxes Levied   Control Total Taxes Levied   Control Total Taxes Levied   Control Taxes Levied   C	-				Median	Average	
Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied  Total Taxes Levied  High: > 15% 2021 8.7% 9.5% 10.6% 10W	Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied		2019	13.7%	11.2%	11.9%	MODERATE
Total Taxes Levied		Low: < 10%	2020	17.6%	11.2%	12.9%	HIGH
Hight > 15%   202			2021	8.7%	9.5%	10.6%	LOW
Low: > 50%   2019   18.9%   57.9%   58.3%   LOW		High: > 15%	2022	5.2%	9.1%	9.9%	LOW
Low: > 50%			2023	6.4%	9.7%	11.0%	LOW
Noci: -50% to -100% High: < -			2019	18.9%	57.9%	58.3%	LOW
High: < -100% 2022 80.5% 70.2% 69.0% LOW 2023 74.3% 48.7% 33.3% LOW 2023 74.3% 48.7% 33.2% 69.6% MODERATE 3.2% 69.6% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0		Low: > -50%	2020	38.9%	61.1%	66.7%	LOW
Low: > 20%   2019   14.1%   54.2%   61.6%   MODERATE	Net Financial Assets or Net Debt as % of Own Source Revenues	Mod: -50% to -100%	2021	57.9%	66.3%	74.0%	LOW
Total Reserves and Discretionary Reserve Funds as a % of Municipal Expenses    Low: > 20%   Mod: 10% to 20%   2020   43.8%   63.2%   69.6%   Low		High: < -100%	2022	80.5%	70.2%	69.0%	LOW
Low: > 20%   Mod: 10% to 20%   High: < 10%   10% to 20%   High: < 10%   Mod: 10% to 20%   Mod: 10% to 20%   Mod: 10% to 20%   Mod: 20% to 25%   Mod: 50% to 25%   Mod: 50% to 25%   High: < 25%   Mod: 20%			2023	74.3%	48.7%	36.3%	LOW
Total Reserves and Discretionary Reserve Funds as a % of Municipal Expenses  High: < 10%	· · · · · · · · · · · · · · · · · · ·	Low: > 20%	2019	14.1%	54.2%	61.6%	MODERATE
Funds as a % of Municipal Expenses  High: < 10%   2021   55.5%   69.6%   75.6%   LOW			2020	43.8%	63.2%	69.6%	LOW
High: < 10% 2022 53.1% 67.1% 74.0% LOW 2023 50.6% 65.0% 64.8% LOW 2020 744.1% 564.5% 712.0% LOW 2020 744.1% 564.5% 712.0% LOW 2020 744.1% 564.5% 741.7% LOW 2021 975.2% 574.9% 630.8% LOW 2022 978.7% 574.9% 630.8% LOW 2023 957.2% 592.7% 724.1% LOW 2023 957.2% 592.7% 724.1% LOW 2023 957.2% 592.7% 724.1% LOW 2023 957.2% 2020 2.9% 2.6% 3.1% LOW 2023 2.9% 2.9% 2.9% 2.9% 2.9% 2.9% 2.9% 2.9%		Mod: 10% to 20%	2021	55.5%	69.6%	75.6%	LOW
Cash Ratio (Total Cash and Cash Equivalents as a % of Current Low: > 50% 2020 744.1% 564.5% 712.0% LOW Mod: 50% to 25% 2021 1117.7% 638.6% 748.7% LOW Liabilities)  FLEXIBILITY INDICATORS    Low: < 5% 2022 928.7% 574.9% 630.8% LOW 2023 957.2% 592.7% 724.1% LOW DICATORS    Low: < 5% 2020 2.9% 2.5% 2.4% LOW 2028 2029 2.9% 2.6% 3.1% LOW 2029 2.0% 2.0% 2.2% LOW 2029 2.0% 2.0% 2.2% LOW 2029 2.0% 2.0% 2.0% 2.2% LOW 2029 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0%		High: < 10%	2022	53.1%	67.1%	74.0%	LOW
Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities)    Low: > 50%   Mod: 50% to 25%   2021   1117.7%   638.6%   748.7%   LOW   Low   1117.7%   638.6%   748.7%   LOW   1117.7%   1117.7%   1117.7%   1117.7%   1117.7%   LOW   1117.7%   1117.7%   1117.7%   LOW   1117.7%   LOW			2023	50.6%	65.0%	64.8%	LOW
Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities)    Mod: 50% to 25%   High: < 25%   2021   1117.7%   638.6%   748.7%   LOW			2019	365.7%	530.7%	656.8%	LOW
Liabilities)    Mod: 50% to 25%   2021   1117.7%   638.6%   748.7%   LOW     2022   928.7%   574.9%   630.8%   LOW     2023   957.2%   592.7%   724.1%   LOW     EXAMPLE   LOW   Servicing Cost as a % of Total Revenues (Less Donated TCAs)   Low: < 5%   2020   2.9%   2.6%   3.1%   LOW     Low: < 5%   2020   2.9%   2.6%   3.1%   LOW     Low   Low: < 5%   2020   2.9%   2.6%   3.1%   LOW     High: >10%   2021   3.3%   2.0%   2.2%   LOW     High: >10%   2022   3.0%   1.9%   2.1%   LOW     2023   0.6%   1.9%   2.3%   LOW     2024   2.9%   2.6%   3.1%   LOW     2025   3.6%   48.9%   51.4%   MODERATE     Mod: 50% to 75%   2021   64.6%   51.0%   52.9%   MODERATE     Mod: 50% to 75%   2021   64.6%   51.0%   52.9%   MODERATE     Mod: 50% to 75%   2021   64.6%   51.4%   52.7%   MODERATE     2023   59.8%   50.1%   51.3%   MODERATE     2024   13.9%   20.9%   26.6%   LOW     Mod: -1% to -30%   2021   25.2%   13.2%   20.0%   LOW     High: < -30%   2022   41.7%   15.6%   17.0%   LOW     High: < -30%   2022   41.7%   15.6%   17.0%   LOW     High: < -30%   2022   41.7%   15.6%   17.0%   LOW     Low: -1%   2020   25.2%   13.2%   20.0%   LOW     High: < -30%   2022   41.7%   15.6%   17.0%   LOW     High: -10.0%   2022   41.7%   15.6%   17.		Low: > 50%	2020	744.1%	564.5%	712.0%	LOW
High: < 25%   2022   928.7%   574.9%   630.8%   LOW		Mod: 50% to 25%	2021	1117.7%	638.6%	748.7%	LOW
Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio)   Low: < 5%   Low: < 50%		High: < 25%	2022	928.7%	574.9%	630.8%	LOW
Low: < 5%   2.9%   2.5%   2.4%   LOW			2023	957.2%	592.7%	724.1%	LOW
Low: < 5%   2020   2.9%   2.6%   3.1%   LOW	FL	EXIBILITY IN	DICA	T O R S			
Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs)    Mod: 5% to 10%			2019	2.9%	2.5%	2.4%	LOW
High: >10% 2022 3.0% 1.9% 2.1% LOW 2023 0.6% 1.9% 2.3% LOW 2023 0.6% 1.9% 2.3% LOW 2029 67.0% 49.0% 50.7% MODERATE 2023 0.6% 48.9% 51.4% MODERATE 2023 63.6% 48.9% 51.4% MODERATE 2023 64.6% 51.0% 52.9% MODERATE 2022 61.8% 51.4% 52.7% MODERATE 2023 59.8% 50.1% 51.3% LOW 20.9% 26.6% LOW 20.9% 26.6% LOW 20.9%	Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs)	Low: < 5%	2020	2.9%	2.6%	3.1%	LOW
Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio)   Low: < 50%		Mod: 5% to 10%	2021	3.3%	2.0%	2.2%	LOW
Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio)  Low: < 50%		High: >10%	2022	3.0%	1.9%	2.1%	LOW
Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio)    Mod: 50% to 75%   2021   64.6%   51.0%   52.9%   MODERATE     High: > 75%   2022   61.8%   51.4%   52.7%   MODERATE     2023   59.8%   50.1%   51.3%   MODERATE     2024   13.9%   20.9%   26.6%   LOW     Annual Surplus / (Deficit) as a % of Own Source Revenues   Low: > -1%   2020   38.1%   14.1%   16.9%   LOW     Mod: -1% to -30%   2021   25.2%   13.2%   20.0%   LOW     High: < -30%   2022   41.7%   15.6%   17.0%   LOW     LOW			2023	0.6%	1.9%	2.3%	LOW
Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio)  Mod: 50% to 75% High: > 75%  2021 64.6% 51.0% 52.9% MODERATE 2022 61.8% 51.4% 52.7% MODERATE 2023 59.8% 50.1% 51.3% MODERATE 2029 13.9% 20.9% 26.6% LOW  Annual Surplus / (Deficit) as a % of Own Source Revenues Mod: -1% to -30% High: < -30% 2022 41.7% 15.6% 17.0% LOW	Closing Amortization Balance as a % of Total Cost of Capital Assets (Asset Consumption Ratio)		2019	67.0%	49.0%	50.7%	MODERATE
(Asset Consumption Ratio)    High: > 75%   2021   64.6%   51.0%   52.9%   MODERATE		Low: < 50%	2020	63.6%	48.9%	51.4%	MODERATE
High: > 75% 2022 61.8% 51.4% 52.7% MODERATE 2023 59.8% 50.1% 51.3% MODERATE 2023 59.8% 50.1% 51.3% MODERATE 2029 13.9% 20.9% 26.6% LOW 20.9% 20.		Mod: 50% to 75%	2021	64.6%	51.0%	52.9%	MODERATE
Annual Surplus / (Deficit) as a % of Own Source Revenues  Low: > -1%  Mod: -1% to -30%  High: < -30%  2019  13.9%  20.9%  26.6%  LOW  26.6%  LOW  14.1%  16.9%  LOW  LOW  High: < -30%  2021  25.2%  13.2%  20.0%  LOW  LOW		High: > 75%	2022	61.8%	51.4%	52.7%	MODERATE
Annual Surplus / (Deficit) as a % of Own Source Revenues  Low: > -1%  Mod: -1% to -30%  High: < -30%  2020  38.1%  14.1%  16.9%  LOW  20.0%  LOW  15.6%  17.0%  LOW			2023	59.8%	50.1%	51.3%	MODERATE
Annual Surplus / (Deficit) as a % of Own Source Revenues  Mod: -1% to -30%  High: < -30%  2021  25.2%  13.2%  20.0%  LOW  LOW			2019	13.9%	20.9%	26.6%	LOW
Annual Surplus / (Deficit) as a % of Own Source Revenues  Mod: -1% to -30%  High: < -30%  2021  25.2%  13.2%  20.0%  LOW  LOW		Low: > -1%	2020	38.1%	14.1%	16.9%	LOW
High: < -30% 2022 41.7% 15.6% 17.0% LOW	Annual Surplus / (Deficit) as a % of Own Source Revenues						
			2023	19.3%	12.9%	17.9%	LOW

The data and information contained in this document is for informational purposes only. It is not an opinion about a municipality and is not intended to be used on its own - it should be used in conjunction with other financial information and resources available. It may be used, for example, to support a variety of strategic and policy discussions.

### FINANCIAL INDICATOR REVIEW

(Based on 2023 Financial Information Return)

St-Charles M

#### NOTES

Financial Information Returns ("FIRs") are a standard set of year-end reports submitted by municipalities to the Province which capture certain financial information. On an annual basis, Ministry staff prepare certain financial indicators for each municipality, based on the information contained in the FIRs. It is important to remember that these financial indicators provide a snapshot at a particular moment in time and should not be considered in isolation, but supported with other relevant information sources. In keeping with our Financial Information Return review process and follow-up, Ministry staff may routinely contact and discuss this information with municipal officials.

#### Supplementary Indicators of Sustainability and Flexibility

The following is a summary, adapted from the Chartered Professional Accountants of Canada Statement of Recommended Practice (SORP) 4.

- A government (including a municipality) may choose to report supplementary information on financial condition, to expand on and help explain the government's financial statements.
- Supplementary assessment of a government's financial condition needs to consider the elements of sustainability and flexibility.
- Sustainability in this context may be seen as the degree to which a municipality can maintain its existing financial obligations both in
  respect of its service commitments to the public and financial commitments to creditors, employees and others without inappropriately
  increasing the debt or tax burden relative to the economy within which it operates.
- Sustainability is an important element to include in an assessment of financial condition because it may help to describe a government's
  ability to manage its financial and service commitments and debt burden. It may also help to describe the impact that the level of debt
  could have on service provision.
- Flexibility is the degree to which a government can change its debt or tax level on the economy within which it operates to meet
  its existing financial obligations both in respect of its service commitments to the public and financial commitments to creditors,
  employees and others.
- Flexibility provides insights into how a government manages its finances. Increasing taxation or user fees may reduce a municipality's
  flexibility to respond when adverse circumstances develop if the municipality approaches the limit that citizens and businesses are
  willing to bear.
  - A municipality may temporarily use current borrowing, subject to the requirements set out in the Municipal Act to meet expenses and certain other amounts required in the year, until taxes are collected and other revenues are received. Municipal current borrowing cannot be carried over the long term or converted to long term borrowing except in very limited circumstances.
- For each element of financial condition, the report on indicators of financial condition should include municipality-specific indicators
  and municipality-related indicators. It may be useful to also include economy-wide information when discussing financial condition.

#### Additional Notes on what Financial Indicators may indicate:

Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied - Shows how much of the taxes billed are not collected.

Net Financial Assets or Net Debt as % of Own Source Revenues - Indicates how much property tax and user fee revenue is servicing debt.

Reserves and Reserve Funds as a % of Municipal Expenses - Indicates how much money is set aside for future needs and contingencies.

Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities) - Indicates how much cash and liquid investments could be available to cover current obligations.

Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs) - Indicates how much of each dollar raised in revenue is spent on paying down existing debt.

Closing Amortization Balance as a % or Total Cost of Capital Assets (Asset Consumption Ratio) - Indicates how much of the assets' life expectancy has been consumed.

Annual Surplus / (Deficit) (Less Donated TCAs) as a % of Own Source Revenues - Indicates the municipality's ability to cover its operational costs and have funds available for other purposes (e.g. reserves, debt repayment, etc.)

The Northern and Rural Municipal Fiscal Circumstances Index (MFCI) is used by the Ministry of Finance to calculate the "Northern and Rural Fiscal Circumstances Grant" aimed at northern as well as single and lower-tier rural municipalities. The index measures a municipality's fiscal circumstances. The MFCI is determined by six indicators: Weighted Assessment per Household, Median Household Income, Average Annual Change in Assessment (New Construction), Employment Rate, Ratio of Working Age to Dependent Population, and Per Cent of Population Above Low-Income Threshold. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. (Note: the MFCI index is only available for northern and rural municipalities)

# FINANCIAL INDICATOR REVIEW

(Based on 2023 Financial Information Return)

St-Charles M

### CALCULATIONS

Total Taxes Rec. less Allowance for Uncollectibles as % of Total Taxes Levied

Net Financial Assets or Net Debt as % of Own Source Revenues

Total Reserves and Reserve Funds as a % of Municipal Expenses

Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities)

Debt Servicing Cost as a % of Total Revenues (Less Donated TCAs)

Closing Amortization Balance as a % or Total Cost of Capital Assets (Asset Consumption Ratio)

Annual Surplus / (Deficit) (Less Donated TCAs) as a % of Own Source Revenues

SLC 70 0699 01 / (SLC 26 9199 03 - SLC 72 2899 09)

SLC 70 9945 01 / (SLC 10 9910 01 - SLC 10 0699 01 - SLC 10 0899 01 - SLC 10 1098 01 - SLC 10 1099 01 - SLC 10 1811 01 - SLC 10 1812 01 - SLC 10 1813 01-SLC 10 1814 01 - SLC 10 1830 01 - SLC 10 1831 01 - SLC 12 1850 04)

(SLC 60 2099 02+SLC 60 2099 03)/(SLC 40 9910 11-SLC 12 9910 03-SLC 12 9910 07)
SLC 70 0299 01 / (SLC 70 2099 01 + SLC 70 2299 01)
(SLC 74 3099 01 + SLC 74 3099 02) / (SLC 10 9910 01 - SLC 10 1831 01)
SLC 51 9910 10 / SLC 51 9910 06

(SLC 10 2099 01 - SLC 10 1831 01) / (SLC 10 9910 01 - SLC 10 0699 01 - SLC 10 0899 01 - SLC 10 1098 01 - SLC 10 1099 01 - SLC 10 1811 01 - SLC 10 1812 01 - SLC 10 1813 01 - SLC 10 1814 01 - SLC 10 1830 01 - SLC 10 1831 01 - SLC 12 1850 04)